

## EXHIBIT D



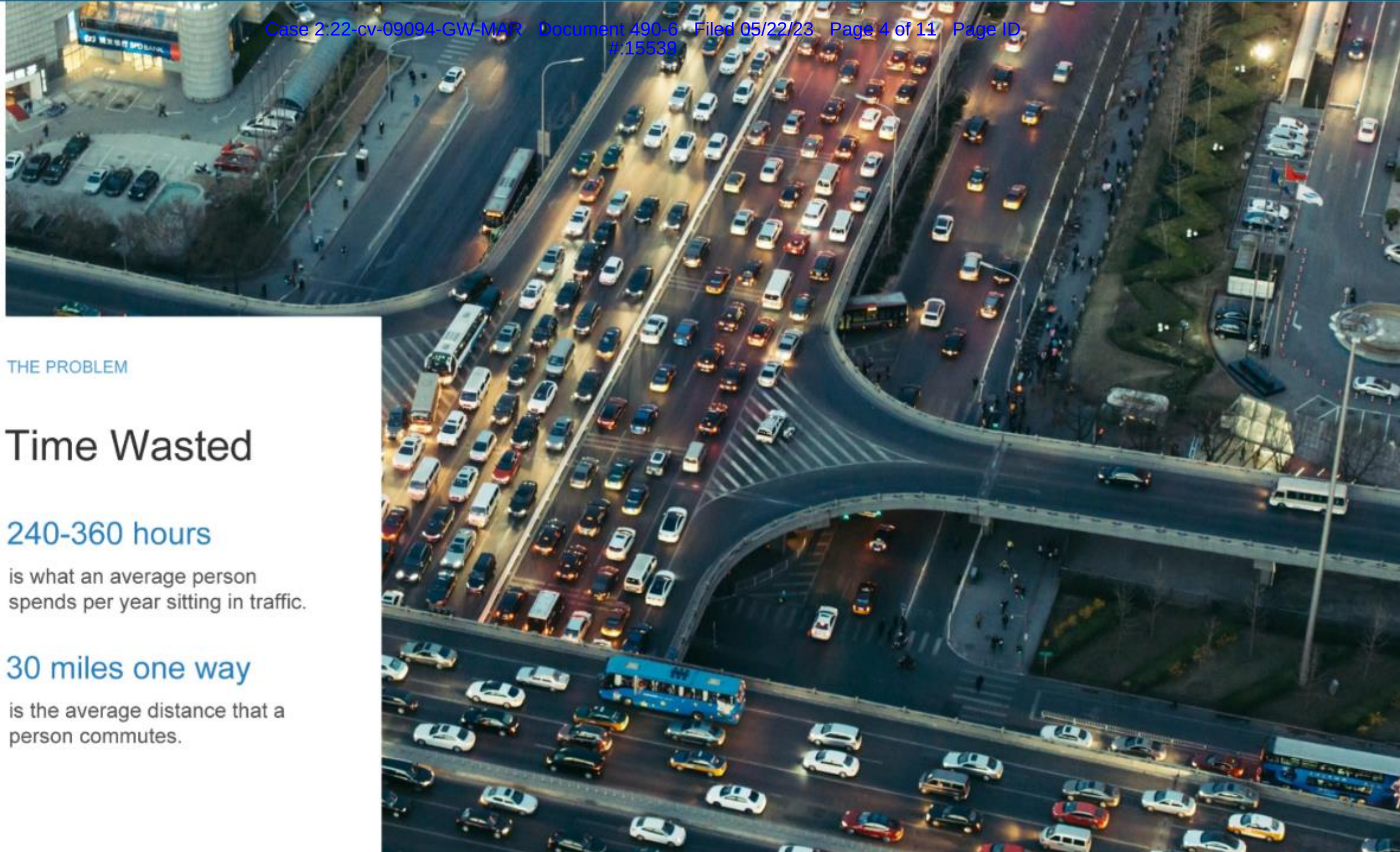
An aerial, high-angle photograph of a dense urban skyline, likely New York City. The image shows a variety of skyscrapers and buildings, some with distinctive architectural features like rounded tops or multiple towers. The lighting suggests a late afternoon or early morning scene, with warm, golden light casting long shadows. The word "SKYRYS" is superimposed in large, white, sans-serif capital letters across the center of the image. The background shows a mix of greenery, streets, and other urban infrastructure, providing a comprehensive view of the city's layout.

SKYRYS



#### THE MISSION

Free the world from travel time.



## THE PROBLEM

# Time Wasted

240-360 hours

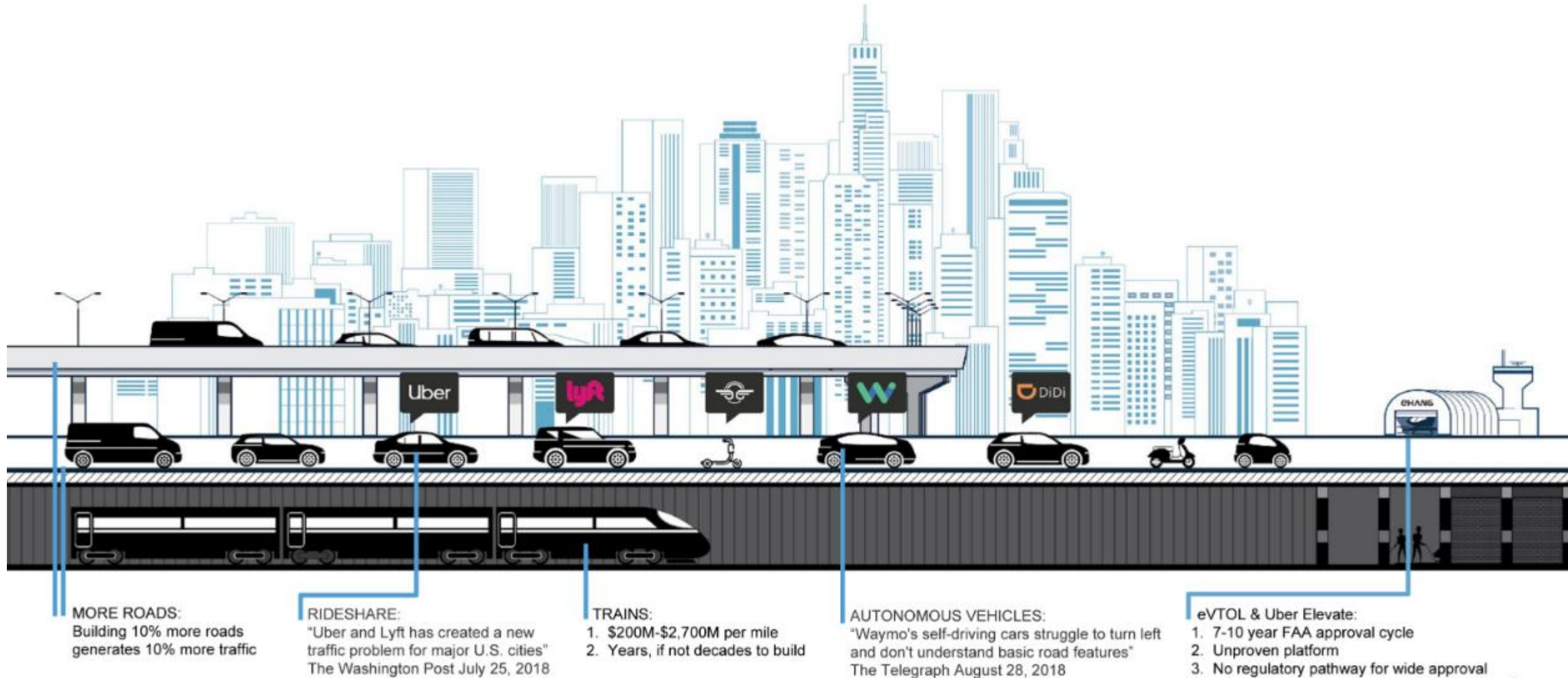
is what an average person spends per year sitting in traffic.

30 miles one way

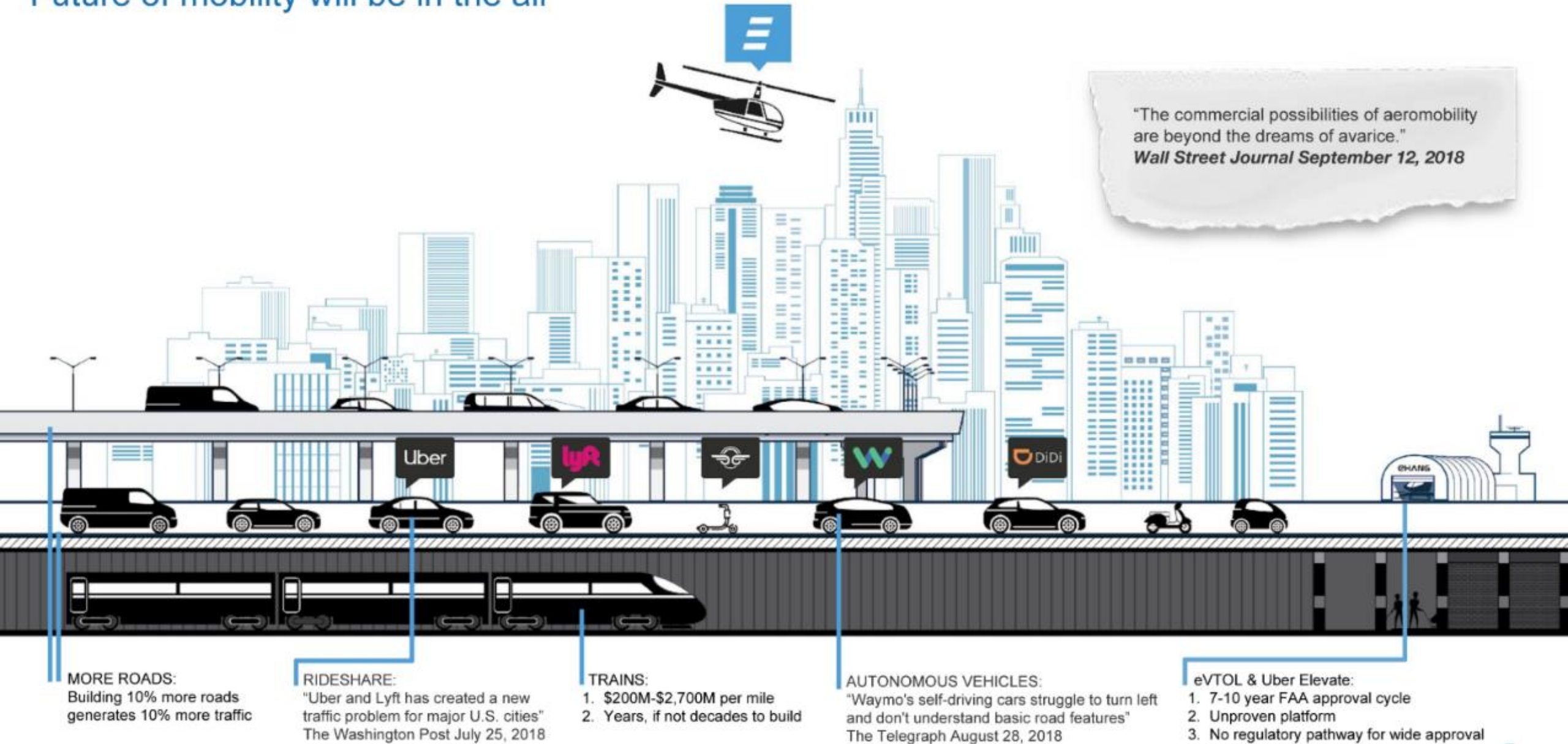
is the average distance that a person commutes.



## Our transportation system is going through a transformation



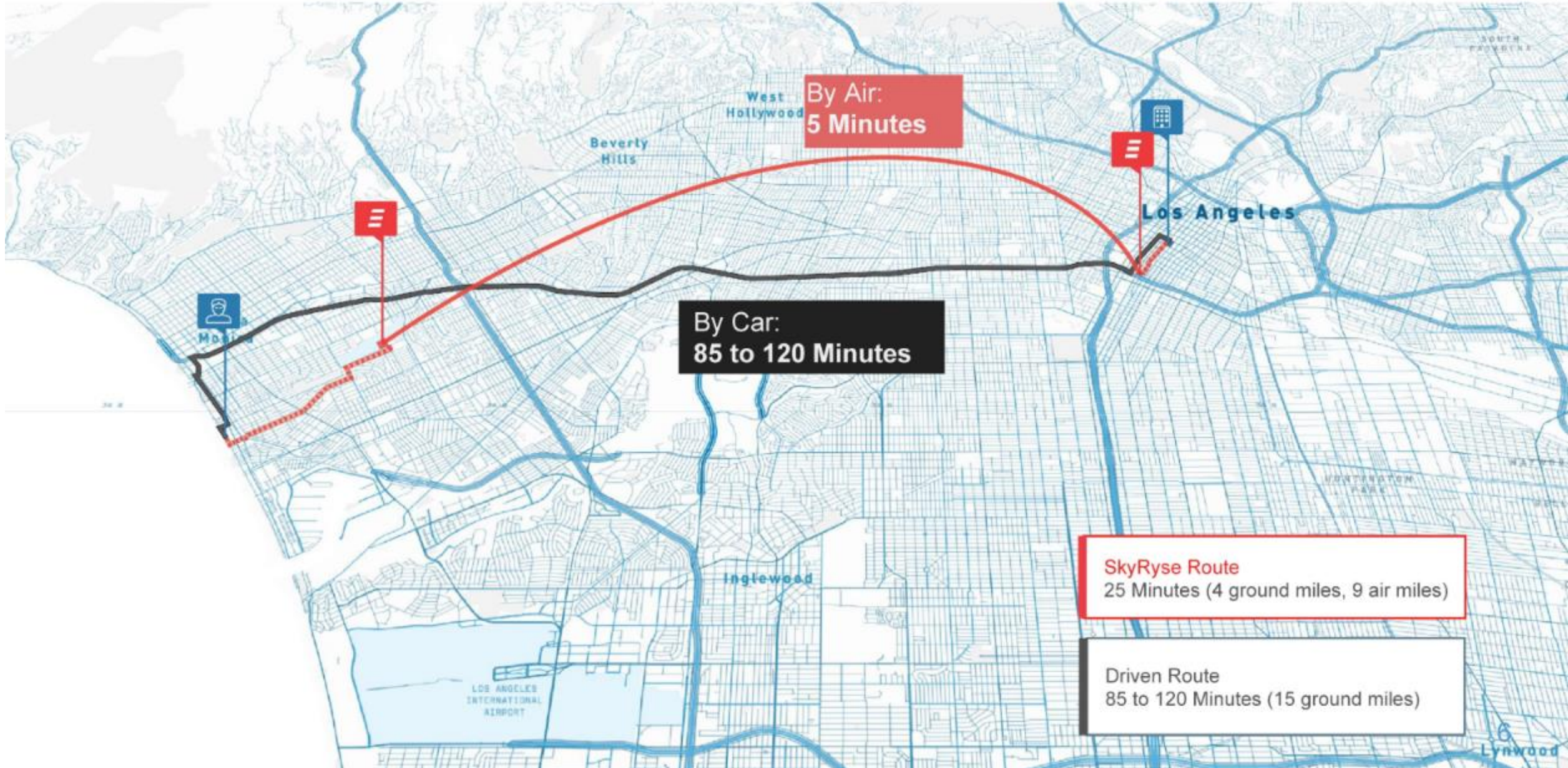
## Future of mobility will be in the air





## Starting with Los Angeles as our test market

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## Starting with a price point that directly replaces UberBlack

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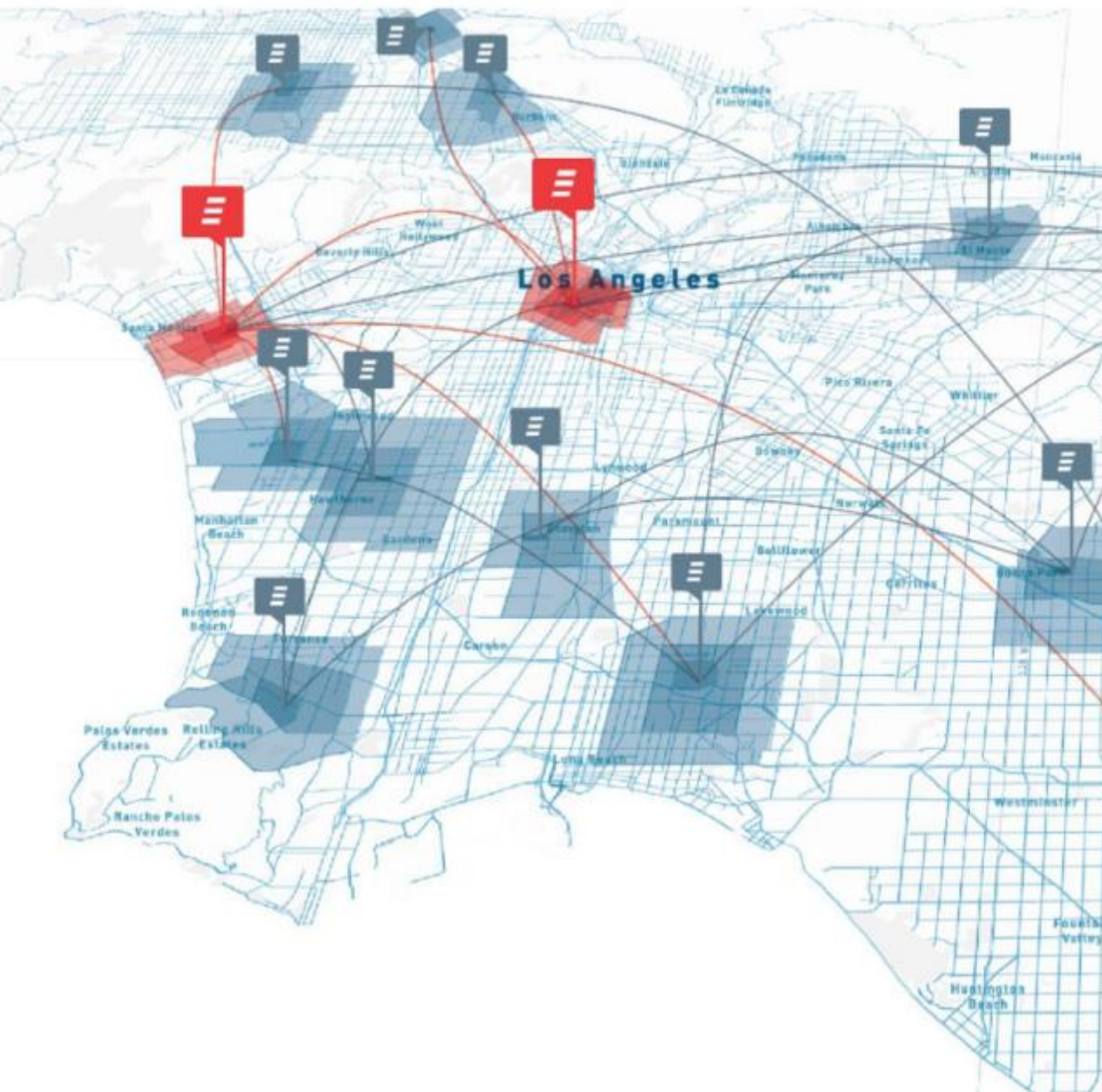
### Hacking economics of helicopters to generate Blade-meets-UberPool revenue

|                          |               |   |
|--------------------------|---------------|---|
| Price per passenger-mile | \$5.0         | UberBlack at \$5 / mile - Blade at \$18-20 per mile |
| Ground miles per flight  | 13            | 13 miles on the ground - 9 miles in the air         |
| Price per flight         | \$65.0        | UberBlack price \$60-65 for same distance & route   |
| Passengers               | 2 - 3         | Pooling demand with pre-scheduled flights           |
| Revenue per flight       | \$130 - \$195 |   |



# Generating flight hours can lead to a highly profitable operation

SKYRYSE



## Growth Ramp

| Helicopter Ramp | Unique Passengers | Total Training Miles Flown | Annual Revenue |
|-----------------|-------------------|----------------------------|----------------|
| 2               | 266               | 300K                       | \$3M           |
| 10              | 1,328             | 1.4M                       | \$17M          |
| 50              | 6,641             | 6.8M                       | \$84M          |
| 100             | 13,282            | 13.5M                      | \$169M         |

Based on: \$5 per mile, 2.5 pax load, 4 daily flight hours, 250 operating days annually, 15 ground-mile trip

## Los Angeles Market

Population: 4.5 million

Population with \$250K+ income: 150,000+

\$100M revenue run rate

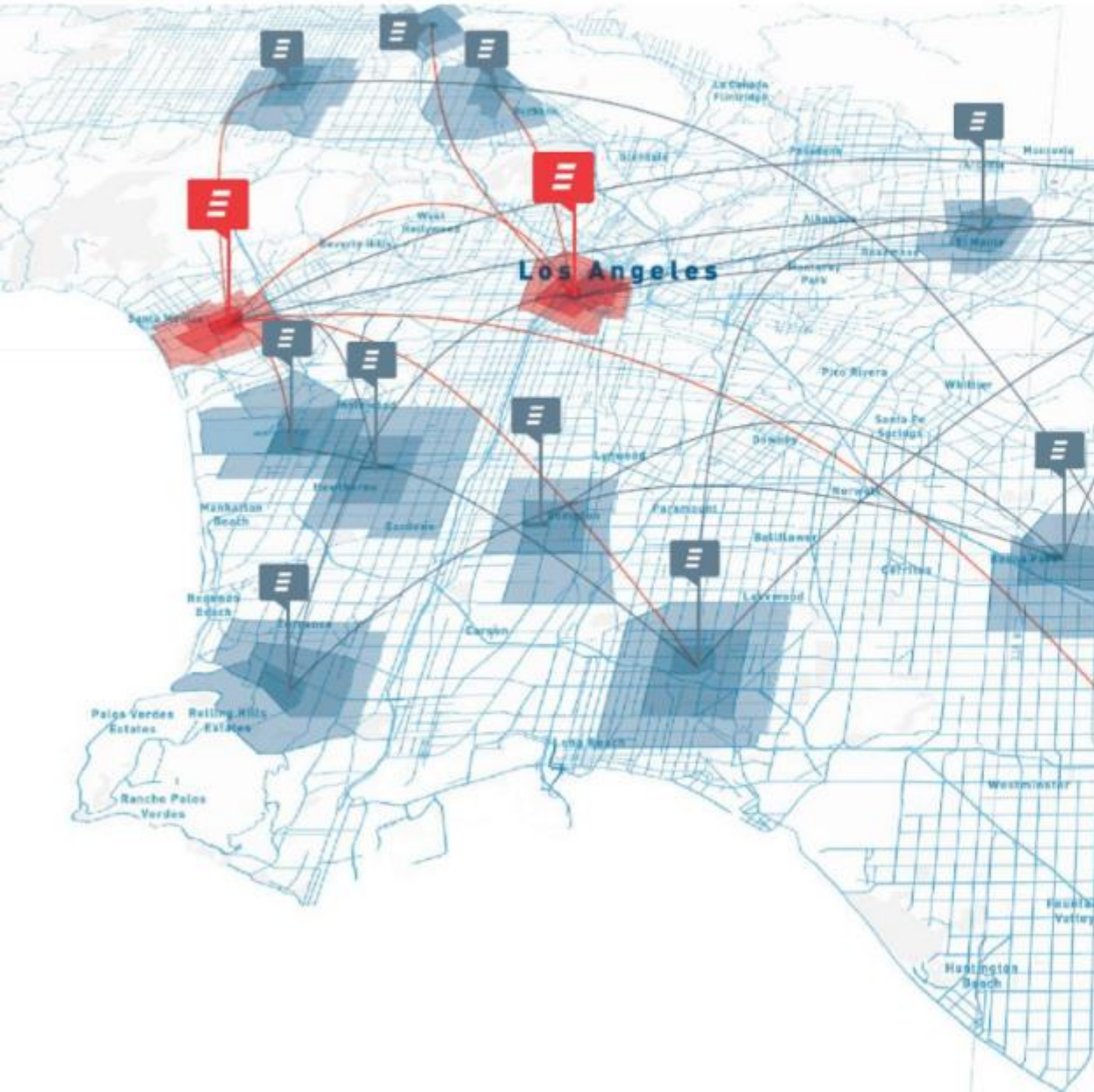
**7,905**

(0.17% of LA pop.)



## Our commuter service will pay for itself and build a first-mover moat

SKYRYS



**Generate flight hours** demonstrating statistical significance that autonomous flight is as safe as piloted flight

**Aggregate demand** to become a regular commuter service

**Build demand-side data** for route selection, utilization, and ride experience

**Build a playbook** for locking in proprietary landing zones; this is key to blocking out anyone else ever trying to do this, eVTOL or not.

**Deliver an experience riders will love** -- once you travel by air, you will never ever want to drive the same route by car



**SKYRYSE**

